FY18 through FY22 Budget Information ................................................................. 2
Assessment & Accreditation – TTaDA ............................................................... 5
Essential Studies ............................................................................................ 6
Honors Program ............................................................................................. 7
International Center ...................................................................................... 9
Office of Extended Learning - TTaDA ............................................................ 10
Office of the Registrar .................................................................................. 12
Air Force Reserve Officer Training Corps (AF-ROTC) Program .................... 13
UND Army ROTC .......................................................................................... 15
School of Graduate Studies .......................................................................... 17
Teaching Transformation and Development Academy (TTaDa) ....................... 18
Office of the Provost & Vice President for Academic Affairs ....................... 21
# FY18 through FY22 Budget Information

<table>
<thead>
<tr>
<th>Service Unit Allocation for Primary Unit</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Administration</td>
<td>$8,473,791</td>
<td>$8,694,658</td>
<td>$12,391,815</td>
<td>$11,593,365</td>
<td>$11,771,890</td>
</tr>
<tr>
<td>Service Unit</td>
<td>Brief Description of Services</td>
<td>Core</td>
<td>Premium</td>
<td>Recharge</td>
<td></td>
</tr>
<tr>
<td>--------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>------</td>
<td>---------</td>
<td>----------</td>
<td></td>
</tr>
<tr>
<td>Assessment &amp; Accreditation - TTaDA</td>
<td>Requirements for ongoing accreditation involve regular reporting as specified within the assessment management system, completing the Annual Institutional Data Update, and submitting information for approval of new UND programs or in response to accreditor requests. Assessment of student learning is both required for accreditation and expected as a component in maintaining quality educational programs. This office oversees all UND efforts in both areas.</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Essential Studies</td>
<td>Provide leadership and vision for the Essential Studies (ES) program, which is UND’s general education program that all undergraduate students are required to complete at UND.</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Honors Program</td>
<td>Provides support for students enrolled in the Honors program through oversight of administration, curriculum, student and faculty support.</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>International Center</td>
<td>The International Center is focused on building connections with students, faculty, staff, and the community to encourage appreciation of and support for International students and education abroad opportunities.</td>
<td>X</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office of Extended Learning – TTaDA</td>
<td>The Office of Extended Learning Support Unit provides marketing support, course development support, registration, payment collection, customer service and overall support for Self-Paced Enroll Anytime (SPEA) courses, students, and instructors. The unit also supports functions for online semester-based courses include course section review and student registration support. In addition, premium services are available to non-credit courses, programs and events.</td>
<td>X</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office of the Registrar</td>
<td>The Office of the Registrar oversees data integrity and the student record system including operational efficiency, the academic catalog and IPEDS reporting. The office is charged with implementing all academic policies and procedures, posting degrees, preparing diplomas, verifying enrollment, maintaining academic records, classroom and course scheduling, processing transfer credits and certifying academic athletic eligibility.</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service</td>
<td>Details</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>------------------------------</td>
<td>--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Air Force ROTC</strong></td>
<td>Recruits 50 new students to UND through National and Regional recruitment and scholarship programs; Develops curriculum and deliver up to 36 Credit Hours to students of AF-ROTC; Prepares AF-ROTC students to become Air Force Officers through advising, summer internships, leadership training, stipends, scholarships, and 100% occupational outplacement.</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>UND Army ROTC</strong></td>
<td>Army ROTC offers college elective courses for undergraduate and graduate students that teaches leadership and provides leadership training for success in any career field. Courses take place both in the classroom and in the field. Students have opportunities to compete for 2, 3, and 4-year merit-based scholarships. Enrolling in Army ROTC courses is NOT joining the Army.</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>School of Graduate Studies</strong></td>
<td>Offers support and professional development for students enrolled in graduate education programs; serves as a liaison between (and in partnership with) graduate programs, academic deans, VPAA, and VPSEM MCS, and Admissions offices.</td>
<td>X</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| **Teaching Transformation and Development Academy - TTaDA** | Vision: The Teaching Transformation and Development Academy supports a campus dedicated to access, inclusivity, and academic excellence through professional development, teaching, and lifelong learning.  
Mission: The Teaching Transformation and Development Academy (TTaDA) fosters a welcoming and inclusive university community by supporting learners in realizing and fulfilling their potential. TTaDA advances professional development and lifelong learning through evidence-based practices, collaboration, programming, and responsive services. | X |
| **Office of the Vice President for Academic Affairs/Provost** | The Office of the Vice President for Academic Affairs/Provost provides strategic vision, leadership and support for academic excellence and integrity to further the University’s academic mission through outstanding teaching and learning, cutting-edge scholarly and creative activity, and meaningful service to the public. It provides administrative oversight and leadership for the academic affairs and enrollment management operations of the university, and provides strategic vision, leadership, and support for a range of primary and service units central to the successful operation of the University of North Dakota. | X |
Name of Service Unit: Assessment & Accreditation – TTaDA

Contact: Timothy Burrows, Director

Web address: [https://campus.UND.edu/assessment-accreditation/](https://campus.UND.edu/assessment-accreditation/)

**Brief Description:**
Regional accreditation is essential to the continued functioning of the university. Requirements for ongoing accreditation involve regular reporting as specified within the Pathways accreditation system, completing the Annual Institutional Data Update, and submitting information for approval of new UND programs or in response to accreditor requests. Assessment of student learning is both required for accreditation and expected as a component in maintaining quality educational programs. This office oversees all UND efforts in both areas.

**Customers Eligible to Request Service:**
The university as a whole and all academic departments, faculty, and staff.

**Core Services Specifics:**
- Oversee and coach assessment throughout Academic Affairs programs by meeting with faculty in departments after Assessment Committee reviews to provide and explain feedback.
- Oversee and assist with assessment needs throughout Student Affairs programs by meeting with staff to provide explanations and feedback.
- Meet with faculty in departments subject to upcoming reviews to ensure they are prepared and on track with assessment activities.
- Partner with Assistant Vice Provost for Student Success on ES program assessment efforts.
- Facilitate assessment of Essential Studies learning goals.
- Be available on demand to individuals or departments/programs requesting assistance with assessment.
- Initiate assessment improvement efforts in cases where departments appear to have special needs for consultation.
- Oversee all institutional accreditation requirements to ensure continued accreditation.
- Respond to all HLC information requests.
- Initiate HLC information and/or program approval requests as desired/needed by deans and administrators.
- Manage HLC’s Quality Initiative Process.
- Participate in institutional service as requested and/or as needed in support of assessment progress across the institution.
- Participate in planning and delivering faculty development activities that can and should also support assessment.
- Oversee Assessment Management System (Taskstream).

**Recharge Services:** N/A

**Premium Services:** N/A
<table>
<thead>
<tr>
<th>Name of Service Unit:</th>
<th>Essential Studies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contact:</td>
<td>Karyn Plumm, Director</td>
</tr>
<tr>
<td>Web address:</td>
<td><a href="https://UND.edu/academics/essential-studies/">https://UND.edu/academics/essential-studies/</a></td>
</tr>
<tr>
<td>Brief Description:</td>
<td>Provides leadership and vision for the Essential Studies (ES) program, which is UND’s general education program that all undergraduate students are required to complete at UND. ES is the largest academic program on campus.</td>
</tr>
<tr>
<td>Customers Eligible to Request Service:</td>
<td>All UND departments, faculty and students</td>
</tr>
</tbody>
</table>
| Core Services Specifics: | • Coordinates and implements the Essential Studies Program in collaboration with the ES Committee.  
• Assesses Essential Studies Learning Outcomes in collaboration with the Director of University Assessment, the ES and Assessment Committees, faculty teaching ES courses, and other faculty volunteers.  
• Works with faculty, chairs, and deans to ensure that optimal number of ES courses will be offered each semester, on campus and online, in relation to ES goals and requirements, departmental four-year plans, and university retention, persistence, and completion goals.  
• Works with departments to educate and support their students, chairs, faculty, and advisors about the validation & revalidation of ES courses. Works with the ES Committee to support a positive and effective process for the ES validations and revalidations.  
• Communicates with faculty teaching ES courses and students taking ES courses about the ES Program’s goals and intent, as well as the role the education provided by the ES Program plays for students after graduation – such as in their professional, civic, and personal lives.  
• Works directly with students who have advising questions, concerns and petitions regarding Essential Studies requirements.  
• Serves as ES liaison to academic units and leadership throughout the university, and to support units, including TTaDA, Student Affairs, Registrar's Office, and Enrollment Services. |
<p>| Recharge Services:    | N/A |
| Premium Services:     | N/A |</p>
<table>
<thead>
<tr>
<th>Name of Service Unit:</th>
<th>Honors Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contact:</td>
<td>Rebecca Rozelle-Stone, Director</td>
</tr>
<tr>
<td>Web address:</td>
<td><a href="https://UND.edu/academics/honors-program/">https://UND.edu/academics/honors-program/</a></td>
</tr>
</tbody>
</table>

**Brief Description:**
Provides support for students enrolled in the Honors program through oversight of administration, curriculum, student and faculty support.

- Recruits 180 new students to UND through the University Honors Program.
- Provides a minimum of 40 SCH to students of the University Honors Program.
- Provides retention experiences to honors students through advising, study abroad, residence hall, and other programming.

**Customers Eligible to Request Service:**
Honors students, faculty

**Core Services Specifics:**
- **Administration:** Manages and supports 4 core Honors faculty/staff and affiliated instructors; provides leadership and administration for recruitment, advising, instruction, and retention efforts for 600 students in Honors who typically double major.
- **Curriculum:** Works individually with faculty (approximately 18 per year) on the matching of course proposals to appropriate ES categories, and ensures each semester's course offerings include a range of ES and disciplinary options for our students; responsible for validation and revalidation paperwork for HON courses.
- **Student support:** Coordinates and oversees up to 50 undergraduate senior projects per academic year; these are high-impact practices that serve to retain students at UND.
- **Student applications for national scholarships:** In collaboration with Fellowship Coordinator, encourages and supports applications to national scholarships, including the Truman, Fulbright, Critical Language Scholarships that help bring distinction to students and UND.
- **Faculty support:** In collaboration with TTaDA, leads workshops and provides support for affiliated faculty regarding Honors pedagogy and the implementation of high-impact practices, including teaching abroad opportunities.
- **Leads civic education program,** building partnerships with local agencies and city officials and provides support for faculty developing service-learning or community-based learning opportunities in their Honors courses; Honors students contribute approximately 5,000 hours of service to the community annually; Honors hosts Civic Education Week featuring local non-profits each spring.
• Student advising: Provides academic-year advisement for a minimum of 200 students; provides faculty/staff support for one Honors student organization (HPSO).

• Retention: Provides freshman orientation to promote student retention and success as they transition to the university community; coordinates approximately 8-10 extracurricular Honors activities to attract and retain students; offers Honors tuition waivers to at least 50 new students each year; collaborates with departments/majors (e.g., engineering and nursing) to provide clear pathways for students to complete majors with honors status; and offers a workshop series aimed at developing students’ competitiveness for scholarship/fellowships, as well as cultivating balance between work and life.

• Recruitment: Hosts two “honors student for a day” events in which 100-200 students experience UND student life through model courses, tours, and advising from honors director, staff, and faculty.

<table>
<thead>
<tr>
<th>Recharge Services:</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Premium Services:</td>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Name of Service Unit:</strong></th>
<th><strong>International Center</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Contact:</strong></td>
<td>Amy Vein, Assistant Director</td>
</tr>
<tr>
<td><strong>Web address:</strong></td>
<td><a href="https://UND.edu/academics/international-center/">https://UND.edu/academics/international-center/</a></td>
</tr>
<tr>
<td><strong>Brief Description:</strong></td>
<td>The International Center is focused on building connections with students, faculty, staff, and the community to encourage appreciation of and support for International students and education abroad opportunities.</td>
</tr>
<tr>
<td><strong>Customers Eligible to Request Service:</strong></td>
<td>Students, prospective students, staff, faculty</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Core Services Specifics:</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• International Affairs Administration: Provides leadership, management of 4 FTE and 3 students, and administration for advising, programming, education abroad, and other internationalization efforts in alignment with the UND Strategic plan.</td>
<td></td>
</tr>
<tr>
<td>• International Student Advising: Provides services necessary to accept and enroll international students through compliance and interpretation of regulations and maintenance of appropriate forms. Provides approximately 115 international students with orientation; provides international students and departments with support for various academic request including, but not limited to, applications for reduced course load, applications for Curricular Practical Training (CPT) and Optional Practical Training (OPT), and transfer of records in and out of UND.</td>
<td></td>
</tr>
<tr>
<td>• International Student Programming: Develops and provides programming to help retain international students including more than 10 events annually.</td>
<td></td>
</tr>
<tr>
<td>• International Scholar Advising: Processes and advises on F and J visas. Provides support to academic departments to fulfill the requirements of the Department of State and provides welcome letter, copy of State’s brochure, appropriate forms, instructions for payment, and other matters per regulation.</td>
<td></td>
</tr>
</tbody>
</table>

| **Recharge Services:** | N/A |

<p>| <strong>Premium Services:</strong> | Provides orientation, information sessions, and advising to M visa holders attending UND through contracts between the Aerospace Foundation and International airlines. The International Center manages student records and requests and maintains current regulatory knowledge of the M program. |</p>
<table>
<thead>
<tr>
<th>Name of Service Unit:</th>
<th>Office of Extended Learning - TTaDA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contact:</td>
<td>Lynette Krenelka, Director, 777-4883</td>
</tr>
<tr>
<td>Web address:</td>
<td><a href="https://UND.edu/academics/extended-learning/">https://UND.edu/academics/extended-learning/</a></td>
</tr>
<tr>
<td>Brief Description:</td>
<td>The Office of Extended Learning Support Unit provides marketing support, course development support, registration, payment collection, customer service and overall support for Self-Paced Enroll Anytime (SPEA) courses, students, and instructors. The unit also supports functions for online semester-based courses include course section review and student registration support. In addition, premium services are available to non-credit courses, programs and events.</td>
</tr>
<tr>
<td>Customers Eligible to Request Service:</td>
<td>UND departments</td>
</tr>
</tbody>
</table>

**Core Services Specifics:**

Semester-based online courses:
- Reviews online class sections in PeopleSoft to ensure proper instruction mode, location, and class notes.
- Provides phone support for student registration questions sent from departmental liaisons as needed.

Self-Paced Enroll Anytime (SPEA) courses:
- Provides overall recruitment, marketing, and communication plans for the SPEA program.
- Assists instructors with online course development, in cooperation with TTaDA Instructional Designers.
- Provides online admission/registration/payment website for one-stop enrollment for SPEA students.
- Processes registrations received through OEL’s Shopping Cart:
  - Entry into TargetX for new students
  - Enrollment into course(s) in PeopleSoft
- Processes payments.
- Invoices students or designated third party/company.
- Sends welcome information to students to claim account, access Blackboard, order textbooks, etc.
- Provides rosters to instructors, evaluation results to instructors and chairs, and enrollment reports to departments.
- Provides customer service for SPEA students and instructors (e.g., how to access course, questions about submitting assignments, where to locate forms, student’s status in the course, student end dates, etc.)
- Provides ProctorU set-up and troubleshooting for SPEA exams.
- Assists with posting final grades in PeopleSoft.
<table>
<thead>
<tr>
<th>Other services:</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Meets with departments to encourage online and non-credit offerings.</td>
</tr>
<tr>
<td>• Provides administrative support to the Senate Online and Distance Education Committee (SODEC).</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Recharge Services:</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Premium Services:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-credit courses, programs and events:</td>
</tr>
<tr>
<td>• Provides online registration/payment website for one-stop enrollment.</td>
</tr>
<tr>
<td>• Creates class numbers in PeopleSoft in the Continuing Ed career (for PDE courses).</td>
</tr>
<tr>
<td>• Audits registrations received through OEL’s Shopping Cart.</td>
</tr>
<tr>
<td>• Processes payments.</td>
</tr>
<tr>
<td>• Transfers profit-sharing money to participating UND departments.</td>
</tr>
<tr>
<td>• Transfers flow-through revenue to UND department, client or third-party vendor.</td>
</tr>
<tr>
<td>• Invoices students or designated third party/company.</td>
</tr>
<tr>
<td>• Sends welcome information to students to claim account, access Blackboard, etc.</td>
</tr>
<tr>
<td>• Sends rosters and other enrollment reports to instructors and/or department contacts.</td>
</tr>
<tr>
<td>• Provides customer service for students and instructors (e.g., how to access course, questions about submitting assignments, where to locate forms, student’s status in the course, student end dates, etc.)</td>
</tr>
<tr>
<td>• Sends certificate of completion, as applicable, at conclusion of course.</td>
</tr>
<tr>
<td>• Assists with posting final grades in PeopleSoft (for PDE courses).</td>
</tr>
<tr>
<td>Name of Service Unit:</td>
</tr>
<tr>
<td>----------------------</td>
</tr>
<tr>
<td>Contact:</td>
</tr>
<tr>
<td>Web address:</td>
</tr>
</tbody>
</table>

**Brief Description:**
The Office of the Registrar oversees data integrity and the student record system including operational efficiency, the academic catalog and IPEDS reporting. The office is charged with implementing all academic policies and procedures, posting degrees, preparing diplomas, verifying enrollment, maintaining academic records, classroom and course scheduling, processing transfer credits and certifying academic athletic eligibility.

**Customers Eligible to Request Service:**
Current and previous students, academic colleges, faculty, staff

**Core Services Specifics:**
- Student Transfer Credit Services
- Catalog/Curriculum Processing
- Course/Classroom Scheduling
- Graduation/Diploma Processing/Student Degree Tracking/Apostille
- Campus Connection Security
- Student Registration Services to Include: Registration, Re-admits, Withdrawals, Appeals, Online/Distance education
- Records Management Services to include: Transcripts, degree/enrollment verification, NCAA Certification
- Provides administrative support to the University Senate and University Senate Executive Committee. Serves as a university resource for six senate committees.

**Recharge Services:**
N/A

**Premium Services:**
N/A
<table>
<thead>
<tr>
<th>Name of Service Unit:</th>
<th>Air Force Reserve Officer Training Corps (AF-ROTC) Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contact:</td>
<td>Jason Evans, Lt. Colonel</td>
</tr>
<tr>
<td>Web address:</td>
<td><a href="https://UND.edu/rotc-airforce/">https://UND.edu/rotc-airforce/</a></td>
</tr>
</tbody>
</table>
| Brief Description:   | • Recruits 50 new students to UND through National and Regional recruitment and scholarship programs.  
                       • Develops curriculum and deliver up to 36 Credit Hours to students of AF-ROTC.  
                       • Prepares AF-ROTC students to become Air Force Officers through advising, summer internships, leadership training, stipends, scholarships, and 100% occupational outplacement. |
| Customers Eligible to Request Service: | All students may apply—applicants must meet Air Force medical standards and pass a security clearance investigation / background check prior to program completion. |
| Core Services Specifics: | • Administration: Manages and supports 6 core AF-ROTC faculty/staff and affiliated instructors; provides leadership and administration for recruitment, advising, and instruction for 100 students.  
  • Student support: Coordinates, funds and oversees ~50 student immersion/ training trips per academic year; supports student events with honor guard / flag presentations.  
  • Student applications for national scholarships: Encourages and supports applications to national scholarships, including Critical Language, STEM and Pilot Pipeline Scholarships—admin scholarship and stipend funds.  
  • Faculty support: Leads workshops and provides support for affiliated faculty regarding AF-ROTC program incentives and career opportunities.  
  • Leads civic involvement program, building partnerships with local Military Affairs Committee within the Chamber of Commerce and with city officials to provide support for student and faculty. AF-ROTC students contribute approximately 1,000 hours of service to the community annually (Color Guard, Adopt a Highway, Ruck for Recovery, etc.)  
  • Leadership training: faculty and students delve into theory and application each week throughout the student’s entire academic journey. Weekly Laboratories on leadership and physical fitness training develop top notch civic servants for our community and nation. |
<table>
<thead>
<tr>
<th>Service Type</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recharge Services</td>
<td>N/A</td>
</tr>
<tr>
<td>Premium Services</td>
<td>N/A</td>
</tr>
<tr>
<td>Name of Service Unit:</td>
<td>UND Army ROTC</td>
</tr>
<tr>
<td>----------------------</td>
<td>---------------</td>
</tr>
<tr>
<td>Contact:</td>
<td>Colonel Jason R. Mathre, Professor of Military Science</td>
</tr>
<tr>
<td>Web address:</td>
<td><a href="https://UND.edu/student-life/army-rotc/index.html/">https://UND.edu/student-life/army-rotc/index.html/</a></td>
</tr>
</tbody>
</table>

**Brief Description:**
Army ROTC offers college elective courses for undergraduate and graduate students that teaches leadership and provides leadership training for success in any career field. Courses take place both in the classroom and in the field. Students have opportunities to compete for 2, 3, and 4-year merit-based scholarships. Enrolling in Army ROTC courses is NOT joining the Army.

**Customers Eligible to Request Service:**
UND main campus enrolled undergraduate and graduate students

**Core Services Specifics:**
- **Administration:** Manages and supports 4 military faculty, 1 recruiting and scholarship officer, 1 human resource officer, and 1 supply technician, and 1 UND administrative officer. Provides leadership and administration for recruitment, retention, advising, instruction, and adventure training for 75 students enrolled in Army ROTC.
- **Curriculum:**
  - Basic course typically takes place during the first two years of college. It involves a twice a week lecture, a once a week lab, and a three day a week military conditioning class each semester along with adventure training.
  - Advanced course typically takes place during the last two years of college. It involves a twice a week lecture, a once a week lab, and a three day a week military conditioning class each semester along with field training exercises, and summer leadership camp.
- **Works with each academic colleges to plan, program, and monitor progress of students toward degree completion and graduation date.** Works with admissions, financial aid, and housing to recruit, retain, and bring national scholarship winners to UND.
- **Works with Enrollment Management and Student Success to improve retention and persistence for first year students.**
- **Works individually with faculty on the matching of academic plan proposals to degree requirements and ensure each semester's course offerings include a range of options for our students; responsible for validation and revalidation paperwork.**
- **Student applications for national and merit-based scholarships:** Encourages and supports applications to national scholarships that help bring distinction to students and UND.
• Faculty support: In coordination with Strategic Goal #6, Me2, and Student Academic Success & Career Engagement provides advisement and implementation of high-impact practices.

• Leads civic education program, building partnerships with local agencies and city officials and provide support for faculty developing service-learning or community-based learning opportunities in their ROTC courses; ROTC students contribute approximately 5,000 hours of service to the community annually.

• Student advising: Provides academic-year advisement for a minimum of 75 students; provides faculty/staff support for two ROTC student organizations (Raiders Club and Varsity Ranger Challenge).

• Retention: Provides freshman orientation series to promote student retention and success as they transition to the university community; serves as liaison for the ROTC Living Learning Community serving approximately 30 students with 4-8 special events annually and coordinates approximately 2-4 extracurricular ROTC activities to attract and retain students.

<table>
<thead>
<tr>
<th>Recharge Services:</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Premium Services:</td>
<td>N/A</td>
</tr>
<tr>
<td>Name of Service Unit:</td>
<td>School of Graduate Studies</td>
</tr>
<tr>
<td>----------------------</td>
<td>----------------------------</td>
</tr>
<tr>
<td>Contact:</td>
<td>Laura Look, Director</td>
</tr>
<tr>
<td>Web address:</td>
<td><a href="https://graduateschool.UND.edu/">https://graduateschool.UND.edu/</a></td>
</tr>
<tr>
<td>Brief Description:</td>
<td>Offers support and professional development for students enrolled in graduate education programs; serves as a liaison between (and in partnership with) graduate programs, academic deans, VPAA, and VPSEM MCS; and Admissions offices.</td>
</tr>
<tr>
<td>Customers Eligible to Request Service:</td>
<td>Current and previously enrolled graduate students, academic departments, faculty and staff.</td>
</tr>
</tbody>
</table>

### Core Services Specifics:

- Provides ongoing support of and training for graduate program directors on best practices in the areas of admissions, marketing, recruitment, student management, retention and completion, mentoring and advising, and program review/assessment.
- Monitors the degree progression for current students. Actions and processes involved include: review/approve forms and requirements for graduation, communicate with students/faculty/staff, determine eligibility for graduation, probation and dismissals, review and process graduate student petitions. Maintains the GradStats database which is used to track student status, submits data to departments and colleges, and provides faculty and staff advisors access to information regarding their advisee’s progression toward graduation.
- Provides graduate student involvement, outreach, events and support including professional development opportunities. Creates student workshops, offers the Accelerate to Industry (A2i) program, facilitates student events, marketing, communications, advocacy, survey development and financial awarding. Develops and utilizes an alumni network to facilitate graduate education and outcomes.
- Maintains graduate education policies, procedures and assessment. SGS maintains all policies regarding graduate education at UND. Assessment of graduate education market, development of new graduate programs in support of Goal 3, alignment with best practices, assessment of graduate student outcomes, and revision of graduate student handbook.
- Performs program reviews with departments in conjunction with Provost’s office.

<table>
<thead>
<tr>
<th>Recharge Services:</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Premium Services:</td>
<td>N/A</td>
</tr>
<tr>
<td>Name of Service Unit:</td>
<td>Teaching Transformation and Development Academy (TTaDa)</td>
</tr>
<tr>
<td>----------------------</td>
<td>---------------------------------------------------------</td>
</tr>
<tr>
<td>Contact:</td>
<td>Lynette Krenelka</td>
</tr>
<tr>
<td>Web address:</td>
<td><a href="https://UND.edu/academics/ttada/">https://UND.edu/academics/ttada/</a></td>
</tr>
</tbody>
</table>

| Brief Description:   | Vision: The Teaching Transformation and Development Academy supports a campus dedicated to access, inclusivity, and academic excellence through professional development, teaching, and lifelong learning.  
                        
                        Mission: The Teaching Transformation and Development Academy (TTaDA) fosters a welcoming and inclusive university community by supporting learners in realizing and fulfilling their potential. TTaDA advances professional development and lifelong learning through evidence-based practices, collaboration, programming, and responsive services. |
| Customers Eligible to Request Service: | All UND students, faculty, staff and administration |

| Core Services Specifics: | • Provides free, one-on-one writing consultations on writing from any discipline and at any point in the writing process from August through May. Students, staff, and faculty can work with a trained consultant to develop their writing skills with revision focused feedback from a peer reader. The Writing Center also provides resources such as manuals, style guides and handouts developed by the consultants.  
                        
                        • Provides assistance with faculty writing groups, workshops and consultations for departments, one-on-one consultations with faculty.  
                        
                        • The Writing Across the Curriculum (WAC) Program provides opportunities for departments and faculty to collaborate and develop their expertise on course development with a writing focus, identifying, staging and assessing writing-related learning outcomes and classroom practices for teaching with writing.  
                        
                        • Develops, implements and delivers professional development programs for varying levels of faculty, staff or administrators at the university.  
                        
                        • Provides mentoring of staff, early career faculty through the Alice T. Clark Mentoring Programs Years 1 and 2, and clinical instructors (non-tenured faculty directly from industry with no teaching experience).  
                        
                        • Provides support for strategic initiatives focused on UND priorities outlined through UND’s Strategic Plan.  
                        
                        • Provides administrative support for the Senate Faculty Instructional Development Committee (FIDC). |
- Manages call, review and selection of UND’s Excellence Awards.

- Conducts facilitator training and offers mid-term teaching evaluations for instructional faculty (Small Group Instructional Diagnosis or SGID).

- Leads UND’s digital badging initiative collaborating across campus for the successful implementation of badges and/or microcredentials.

- Provides instructional design services to include course design and development, consults on evidence-based practices in teaching, provides workshops/seminars on various learning technologies and instructional design practices, reviews course design and instructional quality using UND rubric and other evidence-based resources, develops teaching with technology resources for user self-help, and faculty outreach.

- Provides input on design of UND’s teaching, learning and innovation spaces.

- Provides tier 2 (following University Information Technology (UIT) who serve as tier 1) academic technology support to students, faculty and staff on UND and NDUS supported systems and services.

- Virtual proctoring expenses will be covered for Auto with Review (base service) with UND funding. Virtual proctoring services will be tracked monthly.

- Supports hybrid/online programs by offering proctoring communication support (e.g. support for faculty working with our virtual proctoring company), hybrid software/hardware training and troubleshooting, non-credit enrollments, provides training to UIT as necessary, develops help guides, tutorials and knowledgebase.

- Provides digital media tools and training for media conversion, editing and recording.

- Processes and manages Learning Management System (LMS) and other application requests, providing updates to UND campus as needed.

- Leads LMS analytics for UND’s campus providing training and appropriate reports to various stakeholders.

- Manages academic technology system integrations as well as data backup and storage in compliance with NDUS retention policies.

- Collaborates with vendor and/or NDUS CTS regarding overall server/system administration.
• Coordinates communication to faculty, staff and students regarding upcoming events, evidence-based practices, teaching and learning and other marketing as appropriate.
• Collaborates with UIT to ensure alignment with UND Strategic Plan.

<table>
<thead>
<tr>
<th>Recharge Services:</th>
<th>N/A</th>
</tr>
</thead>
</table>
| Premium Services: | • Instructional design for grants and/or organizations outside of UND will be charged an average hourly rate for instructional design. Premium services fees will also be charged for those not using the UND LMS.  
• Live virtual proctoring will be charged to academic colleges as a premium service (base service is Auto with Review). |
<table>
<thead>
<tr>
<th>Name of Service Unit:</th>
<th>Office of the Provost &amp; Vice President for Academic Affairs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contact:</td>
<td>Eric Carl Link, Provost and VPAA</td>
</tr>
<tr>
<td>Web address:</td>
<td><a href="https://UND.edu/provost/">https://UND.edu/provost/</a></td>
</tr>
</tbody>
</table>

**Brief Description:**
The Office of the Vice President for Academic Affairs/Provost provides strategic vision, leadership and support for academic excellence and integrity to further the University's academic mission through outstanding teaching and learning, cutting-edge scholarly and creative activity, and meaningful service to the public. It provides administrative oversight and leadership for the academic affairs and enrollment management operations of the university, and provides strategic vision, leadership, and support for a range of primary and service units central to the successful operation of the University of North Dakota.

**Customers Eligible to Request Service:**
Faculty, Staff, Students

**Core Services Specifics:**
- Provides support to Academic Deans (with the exception of the School of Medicine and Health Sciences) who report directly to the Provost.
- Provides support to colleges through the various offices that report to the VPAA including the Chester Fritz Library, Enrollment Management, Registrar, Honors, Student Academic Success and Career Engagement, TTaDA, Office of University Analytics and Planning, Essential Studies, Director of Assessment and Accreditation, University IT, UND Online, School of Graduate Studies, Esports, National Scholarships and Fellowships, UND Art Collections, Space Planning, the International Center, ROTC, Student Finance, One-Stop Student Services, Military and Veterans Services, and American College of Norway.
- Oversees curricular processes and program evaluation.
- All Academic Affairs Council, State Board of Higher Education, and North Dakota University System academic processes are handled in the office.
- Provides support for faculty recruiting and appointments, promotion and tenure processes, grievances and leaves, faculty awards, faculty evaluations, contracts, policy and procedures development and updating.
- Provides administrative assistant support to University Senate and course release support to University Senate academic leadership.
- Provides strategic academic leadership, vision and support for the University in areas including, but not limited to, program development, structure, positioning, delivery, effectiveness, and viability.
- Provides support to new faculty through the new faculty orientation and ongoing leadership support for chairs through the Chair Leadership Institute.

- Provides leadership and vision for key elements of the current One UND strategic plan, manages the One UND Strategic Plan website, and provides assistance for the new strategic planning process.

- Provides support and leadership for diversity, equity and inclusion efforts in academic affairs.

- Provides support and leadership for enrollment growth and student retention and success, opportunities, and practices.

- Serves as an institutional sponsor for the incentive-based budget model.

- Provides communication to campus by Provost, facilitates and supports shared governance through engagement with the Senate Budget Committee, Senate Executive Committee and other senate committees.

- Provides H-1B visa and permanent residency processing for faculty: requesting department pays attorney’s fees and filing costs associated with filing an H-1B petition. Costs and fees for permanent residency processing are divided between the department and the employee.

- Provides support for prestigious scholarship mentoring for students in all colleges.

- Provides conflict management services through Sustainable Solutions, LLC.

<table>
<thead>
<tr>
<th>Recharge Services:</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Premium Services:</td>
<td>N/A</td>
</tr>
</tbody>
</table>